

# INTERIM REPORT **2022**



## **POWERSTATE BRUSHLESS MOTOR**

The POWERSTATE Brushless motor delivers the most power under load to complete  $2-\%_{16}$ " Self-Feed holes dense woods for increased productivity

## 6.9" IN LENGTH

At only 6.9" in length, this is the most compact cordless drill driver in its class for the best access and maneuverability in tight spaces

# M18 FUEL 1/2" HAMMER DRILL/DRIVER

Industry's most powerful drill, most compact solution in class and features AUTOSTOP Control Mode for enhanced safety

### AUTOSTOP MODE LIGHT

Milwaukee

The AUTOSTOP Control Mode offers enhanced safety for the operator by preventing over-rotation in a bind-up with the best reaction time in the industry

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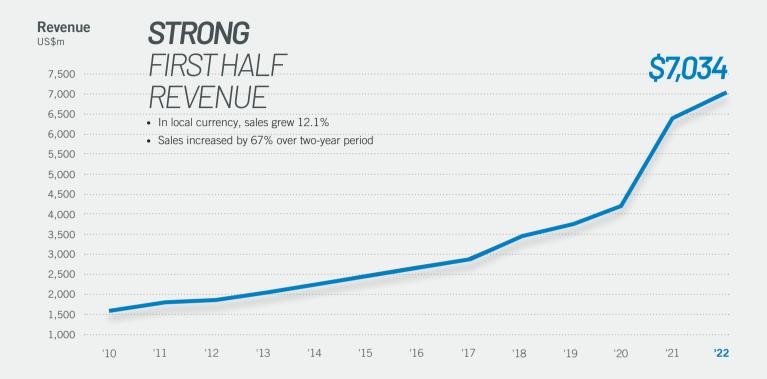
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### **Company Profile**

Techtronic Industries Company Limited (the "Company", the "Group" or "TTI") is a fast-growing world leader in Power Tools, Accessories, Hand Tools, Outdoor Power Equipment, and Floorcare and Cleaning for Do-It-Yourself (DIY)/Consumer, professional and industrial users in the home improvement, repair, maintenance, construction and infrastructure industries. The Company is committed to accelerating the transformation of these industries through superior environmentally friendly cordless technology. The TTI brands like MILWAUKEE, RYOBI and HOOVER are recognized worldwide for their deep heritage and cordless product platforms of superior quality, outstanding performance, safety, productivity and compelling innovation.

Founded in 1985 and listed on the Stock Exchange of Hong Kong ("SEHK") in 1990, TTI is included in the Hang Seng Index as one of their constituent stocks. The Company maintains a powerful brand portfolio, global manufacturing and product development footprint, as well as a healthy financial position with record worldwide 2021 annual sales of US\$13.2 billion, with over 47,000 employees as of the first half of 2022.

## **Financial Highlights**



Reve	enue
Gros	s profit margin
EBIT	
Profi	t attributable to Owners of the Company
EPS	(US cents)
Inter	im dividend per share (approx. US cents)

EBIT

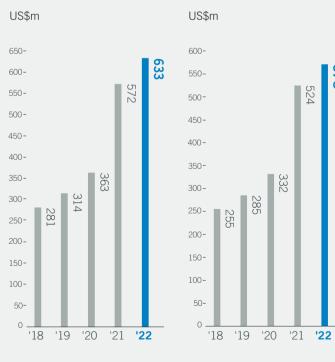
Net Profit

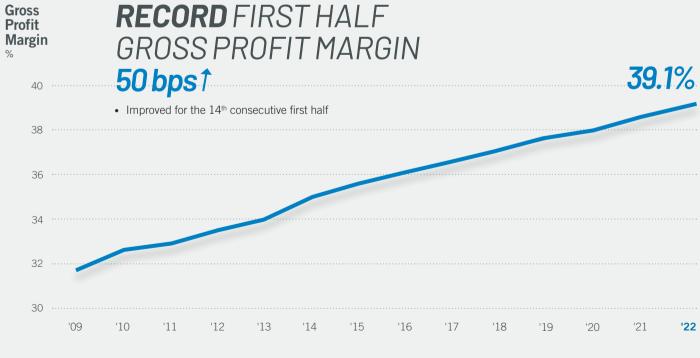
**7%**1 US\$633 million

### .4%1 10 US\$578 million

EBIT increased 10.7% to US\$633 million

## Net profit rose 10.4% to US\$578 million





For the six-month period ended June 30, 2022

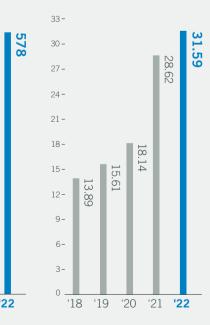
2022 US\$' million	2021 US\$' million	Changes
7,034	6,394	+10.0%
39.1%	38.6%	+50 bps
633	572	+10.7%
578	524	+10.4%
31.59	28.62	+10.4%
12.23	10.94	+11.8%

#### EPS

10.4%<sup>†</sup> US31.59 cents

Earnings per share increased 10.4%

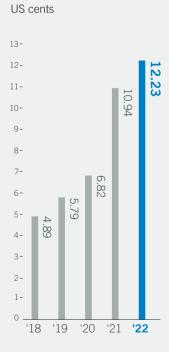




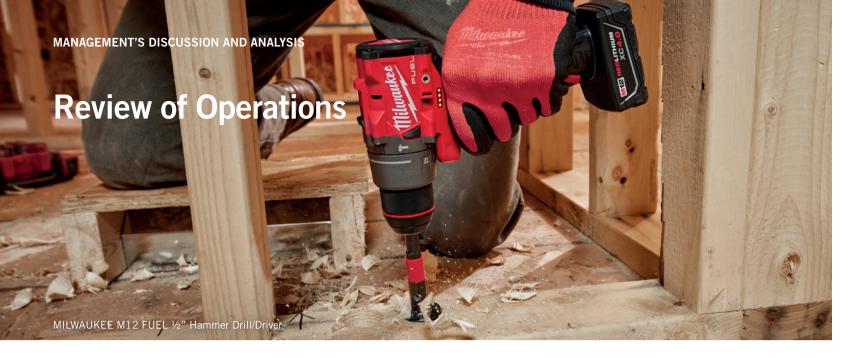
#### Interim Dividend per Share

0 US12.23 cents

The interim dividend is US12.23 cents per share



For the six-month period ended June 30, 2022



We are pleased to announce that TTI delivered strong results for the first half of 2022, outpacing the market and growing sales by 10.0% to US\$7.0 billion. In local currency, sales grew 12.1%. Combined with our 2021 first half sales growth of 52%, TTI has increased sales by 67% over this two-year period. Gross margin improved for the 14<sup>th</sup> consecutive first half expanding 50 bps to 39.1%. EBIT increased 10.7% to US\$633 million, net profit rose 10.4% to US\$578 million, and earnings per share increased 10.4% to approximately US31.59 cents per share.

We are delighted that all of our geographic regions delivered solid sales growth in the first half. Rest of World featuring Australia and Asia delivered outstanding 23.0% growth in local currency. Europe grew 14.1% in local currency and North America grew 10.5% in local currency.

Our leadership Power Equipment business delivered a very strong first half, while Floorcare contracted due to slowing demand and customer destocking. Now the global leader in professional cordless, our flagship MILWAUKEE business continued to flourish with 25.8% local currency sales growth in the first half. This business now accounts for a major part of the company sales with an accretive gross margin. We remain confident that our MILWAUKEE business will continue to outpace the market in the second half of 2022 and the years to come.

We have adjusted the investment plans in our DIY/Consumer businesses to reflect the current challenges in the market, while continuing to develop exciting new products. Our focus here will be inventory reduction, working capital management, and ensuring we have the right overhead structure in place. These businesses continue to outperform the market globally.

New product development remains a cornerstone of our past success and our future. We will continue to invest in breakthrough cordless technology, generating hundreds of new cordless products in the years to come. In addition, we are developing many other high potential new businesses, such as the MILWAUKEE Personal Protective Equipment (PPE) product line, that will catalyze even more growth in the future.

Capex spend for the first half was US\$229 million, lower than last year by 6.4%. This spend includes investments in new product, sustainability, and capacity expansion in Vietnam and the United States. We look forward to the opening of the industry's first battery powered mower manufacturing facility in South Carolina, USA in Q3 2022.

Working capital as a percent of sales finished at 23.3% versus 18.3% at the end of the first half of 2021. We reduced finished goods inventory by 3 days on hand to 115 days, and we are targeting additional reductions in the second half of 2022. Raw material/Component inventory grew 6 days to 20 days on hand as we increased strategic component levels, allowing us to maintain high service levels to our customers while enduring an increase in supply chain lead time.



#### **RYOBI 80V HP BRUSHLESS 54" LITHIUM ELECTRIC ZERO TURN RIDING MOWER**

Introducing RYOBI's first lithium-ion battery powered zero turn riding mower, it features the revolutionary IDRIVE system that uses an intuitive one-handed joystick steering to maneuver around objects more easily than a traditional ZTR.

Our outstanding first half performance is the result of our ongoing new product flow and our market leadership position. We will continue to execute our proven strategy of investing in demonstrably better, technologically advanced new products to drive our growth. Our new product flow has allowed us to consistently outperform the market and deliver strong financial performance year after year. While the market conditions have become more challenging for the DIY/Consumer businesses, we are on track to outperform the market in the second half of 2022.

## **Business Review**

# Power Equipment

The TTI Power Equipment segment delivered sales growth of 14.9% in local currency to US\$6.6 billion. All geographic regions delivered exceptional sales growth in the first half.

#### MILWAUKEE

In the first half of 2022, we expanded our MILWAUKEE M18 and M12 cordless leadership systems with products attacking new verticals and next-generation innovations. With the addition of the M18 FUEL utility fencing stapler and the Generation 4 M18 FUEL <sup>1</sup>/<sub>2</sub>" drill driver/hammer drill, the M18 system now contains 259 products. In the subcompact space, the MILWAUKEE M12 system leads the industry with 144 products. In addition, the MILWAUKEE MX FUEL system continues to perform well, with 13 products attacking the vast light equipment market.





Sales in Power Equipment

US\$6.6b

We have also continued to rapidly expand our lineup of Personal Protective Equipment (PPE) with the launch of the MILWAUKEE BOLT hard hat system. These hard hats and helmets offer superior protection from falling objects versus the competition, and the BOLT system introduces a line of 35 interchangeable accessories that allow users to customize their safety equipment to their specific jobsite needs. The MILWAUKEE BOLT system is yet another example of breakthrough innovation that has been well received in the market.

Now with 65 fully interchangeable products, the MILWAUKEE PACKOUT system is meeting the growing tool transportation, organization, and storage needs of end users. With the launch of over 20 PACKOUT Shop Storage solutions, users will now be able to fully customize their storage needs with wall plates, tool racks, tool holders, and a cabinet.

#### RYOBI

Our DIY/Consumer Power Equipment business grew low single digits in local currency. The RYOBI Power Tool business delivered strong results across all regions in the first half of 2022, while the RYOBI Outdoor business outperformed the overall market despite being impacted by unfavorable weather conditions.

RYOBI is the global leader in DIY cordless, featuring 162 tools, 84 outdoor products, and 21 cleaning products in the 18V ONE+ battery system. We are excited about the future of this business, and will continue to enhance our cordless DIY leadership position with the launch of a stream of innovative new products.

We also continued to extend our leadership position in the global Outdoor battery-powered market with the launch of the RYOBI 80V HP Zero-Turn Riding Mower. With patented IDRIVE joystick control technology, this rider contains breakthrough innovation setting a new standard for riding mower control and maneuverability. We also launched a stream of new powerful RYOBI 40V products including self-propelled walk-behind mowers, WHISPER quiet blowers, and chainsaws to name a few. With these recent additions, the RYOBI 40V system now contains 81 innovative products that meet or exceed petrol performance levels.



#### **RYOBI 40V HP BRUSHLESS 650 CFM WHISPER SERIES BLOWER**

Delivering 650 CFM and 160 MPH, this blower can tackle wet and dry leaves. It is 85% quieter than a gas blower, giving you all the power without the noise.



## Floorcare & Cleaning

Our Floorcare and Cleaning business was impacted by a reduction of COVID-related demand, leading to a decline in sales of 17.8% to US\$472 million in the first half of 2022. We have taken aggressive short-term actions to reduce overhead and to reduce inventory levels, while continuing to develop new products for the future.

#### Sustainability

We are pleased with the outstanding progress we are making towards lowering the carbon emissions footprint of our facilities worldwide. Additionally, we are committed to continue launching a series of new cordless sustainable products that reduce emissions, noise, and improve safety.

#### Outlook

We look forward to the future with confidence as we continue to attack the market with hundreds of exciting new products while we maintain our focus on operational excellence. Our world-class team is well prepared to manage the business through challenging macroeconomic environments and continue to deliver above market results. We are well positioned to strengthen our leadership position in the months and years to come.



7% of Total Revenue

Sales in Floorcare & Cleaning



### **Financial Review**

#### **Financial Results**

Reported revenue for the period grew by 10.0% as compared to the same period last year, amounting to US\$7,034 million. Profit attributable to Owners of the Company amounted to US\$578 million as compared to US\$524 million reported in the same period last year, an increase of 10.4%. Basic earnings per share was at US31.59 cents (2021: US28.62 cents), an increase of 10.4%.

EBIT amounted to US\$633 million, an increase of 10.7% as compared to the US\$572 million reported in the same period last year.

#### **Result Analysis**

#### Gross Margin

Gross margin improved to 39.1% as compared to 38.6% reported in the same period last year. The margin improvement was the result of new product introduction, product mix, category expansion, improvements in operational efficiency and supply chain productivity together with very effective action plans to navigate global supply constraints, commodity headwinds and logistic costs increase.

#### **Operating Expenses**

Total operating expenses for the period amounted to US\$2,122 million as compared to US\$1,900 million reported for the same period last year, representing 30.2% of revenue (2021: 29.7%). During the period under review, R&D spent at 3.3% of revenue (2021: 3.1%). We will continue to invest in breakthrough technology and deliver broad base end-user products and categories as these are most critical not only to maintain sales growth momentum but also margin expansions.

Net interest expenses for the period amounted to US\$11.3 million as compared to US\$8.6 million reported for the same period last year, representing 0.2% of revenue (2021: 0.1%). Interest cover, expressed as a multiple of EBITDA to total interest was at 36.7 times (2021: 30.8 times).

Effective tax rate for the period was at 7.0% (2021: 7.0%).

#### Liquidity and Financial Resources

#### Shareholders' Funds

Total shareholders' funds amounted to US\$5.0 billion, an increase of 6.9% as compared to December 31, 2021. Book value per share was US\$2.75 as compared to US\$2.57 at December 31, 2021, an increase of 7.0%.

#### Financial Position

The Group continued to maintain a strong financial position. As at June 30, 2022, the Group's cash and cash equivalents amounted to US\$1,274 million (US\$1,874 million at December 31, 2021) after the payment of US\$236.1 million dividend during the period (US\$193.5 million in first half 2021), of which 34.2%, 28.3%, 13.2%, and 24.3% were denominated in RMB, US\$, EUR and other currencies respectively.

The Group's net gearing, expressed as a percentage of total net borrowings (excluding bank advance from factored trade receivables which are without recourse in nature) to equity attributable to Owners of the Company, was at 40.5% as compared to 14.8% as at June 30, 2021.

### Bank Borrowings

Long term borrowing accounted for 39.5% of total debts (32.1% at December 31, 2021).

The Group's major borrowings continued to be in US\$. Borrowings are predominantly LIBOR based. There is a natural hedge mechanism in place as the Group's major revenues are in US Dollars and currency exposure therefore is low. Currency, interest rate exposure, and cash management functions are all being closely monitored and managed by the Group's treasury team.

Amongst the bank borrowings, fixed rate debts account for 30.2% of the total bank borrowings, the balance being floating rate debts.

#### Working Capital

Total inventory was at US\$5,232 million as compared to US\$4,471 million as at June 30, 2021. Days inventory increased by 2 days from 136 days to 138 days The increase was due to the strategic decision to increase safety level of raw materials to protect against shortages and provide maximum production flexibility and maintain high service levels. Raw material inventory increased by 6 days to 20 days with Finished Goods inventory reduced by 3 days when compared to same period last year.

Trade receivables turnover days were at 54 days as compared to 56 days as at June 30, 2021. Excluding the gross up of the receivables factored which is without recourse in nature, receivables turnover days was at 52 days as compared to 54 days as at June 30, 2021. The Group is comfortable with the quality of the receivables and will continue to exercise due care in managing credit exposure.

Trade payables days were 107 days as compared to 125 days as at June 30, 2021. The reduction in days mainly due to our prudent procurement strategy in second quarter 2022 as we pushed to reduce inventory and be ready for the challenging demand environment in the second half of the year.

Working capital as a percentage of sales was at 23.3% as compared to 18.3% for the same period last year.

#### Capital Expenditures

Total capital expenditures for the period amounted to US\$229 million (2021: US\$245 million).

#### Capital Commitments and Guarantees

As at June 30, 2022, total capital commitments for the acquisition of property, plant and equipment and equity interests in subsidiaries contracted for but not provided amounted to US\$373 million (2021: US\$267 million), and there were no material guarantees or off balance sheet obligations.

#### Charges

None of the Group's assets are charged or subject to encumbrance.

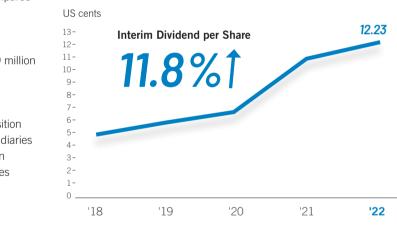
#### **Human Resources**

The Group employed a total of 47,568 employees (49,934 employees as at June 30, 2021) globally. Total staff cost for the period under review amounted to US\$1,260 million as compared to US\$1,074 million in the same period last year.

The Group regards human capital as vital for the Group's continuous growth and profitability and remains committed to improve the quality, competence and skills of all employees. It provides job related training and leadership development programs throughout the organization. The Group continues to offer competitive remuneration packages, discretionary share options, share awards and bonuses to eligible staff, based on the performance of the Group and the individual employee.

#### **Interim Dividend**

The Directors have resolved to declare an interim dividend of HK95.00 cents (approximately US12.23 cents) (2021: HK85.00 cents (approximately US10.94 cents)) per share for the six-month period ended June 30, 2022. The interim dividend will be paid to shareholders listed on the register of members of the Company on September 2, 2022. It is expected that the interim dividend will be paid on or about September 16, 2022.



#### **Closure of Register of Members**

The register of members of the Company will be closed from September 1, 2022 to September 2, 2022, both days inclusive, during which period no transfer of shares will be effected. In order to qualify for the interim dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's share registrars, Tricor Secretaries Limited, whose office is presently situated at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong (to be relocated to 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong on August 15, 2022) for registration not later than 4:00 p.m. on August 31, 2022.

## **Report on Review of Condensed Consolidated Financial Statements**

# **Deloitte**.

德勤

To the Board of Directors of **Techtronic Industries Company Limited** (incorporated in Hong Kong with limited liability)

#### Introduction

We have reviewed the condensed consolidated financial statements of Techtronic Industries Company Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 11 to 24, which comprise the consolidated statement of financial position as of June 30, 2022 and the related consolidated statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the six-month period then ended, and certain explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34 "Interim Financial Reporting" ("HKAS 34") issued by the Hong Kong Institute of Certified Public Accountants. The directors of the Company are responsible for the preparation and presentation of these condensed consolidated financial statements in accordance with HKAS 34. Our responsibility is to express a conclusion on these condensed consolidated financial statements based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

#### Scope of Review

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants. A review of these condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the condensed consolidated financial statements are not prepared, in all material respects, in accordance with HKAS 34.

**DELOITTE TOUCHE TOHMATSU** Certified Public Accountants

Hong Kong August 10, 2022

## **Condensed Consolidated Financial Statements Consolidated Statement of Profit or Loss and Other Comprehensive Income**

For the six-month period ended June 30, 2022

	Notes	2022 US\$'000 (Unaudited)	2021 US\$'000 (Unaudited)
Revenue Cost of sales	3&4	7,033,606 (4,286,861)	6,393,749 (3,928,704)
Gross profit Other income Interest income Selling, distribution and advertising expenses Administrative expenses Research and development costs Finance costs		2,746,745 6,944 12,796 (1,152,943) (737,078) (231,780) (24,118)	2,465,045 6,386 16,416 (1,030,525) (673,420) (196,133) (24,995)
Profit before share of result of an associate and taxation Share of result of an associate		620,566 901	562,774 346
Profit before taxation Taxation charge	5	621,467 (43,479)	563,120 (39,418)
Profit for the period	6	577,988	523,702
Other comprehensive income (loss): Item that will not be reclassified subsequently to profit or loss, net of related income tax: Remeasurement of defined benefit obligations Items that may be reclassified subsequently to profit or loss, net of related income tax: Fair value gain on foreign currency forward contracts and cross-currency interest rate swaps in hedge accounting		14,359 36,297	
Exchange differences on translation of foreign operations		(98,840)	(9,813)
Other comprehensive (loss) income for the period		(48,184)	65,654
Total comprehensive income for the period		529,804	589,356
Profit for the period attributable to: Owners of the Company Non-controlling interests		577,988 —	523,604 98
		577,988	523,702
Total comprehensive income attributable to: Owners of the Company Non-controlling interests		529,804 —	589,258 98
		529,804	589,356
Earnings per share (US cents) Basic	8	31.59	28.62
Diluted		31.47	28.48

## **Condensed Consolidated Financial Statements**

### **Consolidated Statement of Financial Position**

As at June 30, 2022

		June 30 2022	December 31 2021
	Notes	US\$'000	US\$'000
	NOLES	(Unaudited)	(Audited)
Non-current assets		(,	(
Property, plant and equipment	9 & 17	1,949,652	1,852,886
Right of use assets	9	561,974	553,365
Goodwill	5	598,500	577,237
Intangible assets	9	973,806	849,785
Interest in an associate	Ū	2,927	2,026
Financial assets at fair value through profit or loss		9,759	4,959
Derivative financial instruments		8,302	8,302
Deferred tax assets		91,553	97,436
		4,196,473	3,945,996
Current assets			
Inventories		5,231,695	4,849,792
Right to returned goods asset		7,737	9,692
Trade and other receivables	10	2,167,745	2,022,278
Deposits and prepayments		386,297	151,443
Bills receivable	10	12,808	7,643
Tax recoverable		47,715	29,874
Trade receivables from an associate	11	14,184	6,600
Derivative financial instruments		167,057	93,554
Financial assets at fair value through profit or loss		12,221	16,272
Bank balances, deposits and cash		1,274,178	1,874,401
		9,321,637	9,061,549
Current liabilities			
Trade and other payables	12	4,066,256	3,991,797
Bills payable	12	31,678	47,549
Warranty provision		191,342	182,765
Tax payable		64,812	56,123
Derivative financial instruments		31,851	8,282
Lease liabilities		119,744	115,194
Discounted bills with recourse		1,955	1,857
Unsecured borrowings – due within one year	13	2,079,511	2,252,636
Refund liabilities from right of return		20,900	22,767
		6,608,049	6,678,970
Net current assets		2,713,588	2,382,579
Total assets less current liabilities		6,910,061	6,328,575

Capital and reserves Share capital Reserves	
Equity attributable to Owners of the Company	
Total equity	
Non-current liabilities Lease liabilities Unsecured borrowings – due after one year Retirement benefit obligations Other payables	

Deferred tax liabilities

Total equity and non-current liabilities

CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Consolidated Statement of Financial Position As at June 30, 2022

	June 30	December 31
	2022	2021
Notes	US\$'000	US\$'000
	(Unaudited)	(Audited)
14	684,607	683,395
	4,364,478	4,039,123
	5,049,085	4,722,518
	5,049,085	4,722,518
	446,507	439,006
13	1,312,409	1,028,351
	55,124	76,139
12	33,043	48,502
	13,893	14,059
	1,860,976	1,606,057
	6,910,061	6,328,575

## **Condensed Consolidated Financial Statements**

**Consolidated Statement of Changes in Equity** 

For the six-month period ended June 30, 2022

	Attributable to Owners of the Company						controlling			
	Share capital US\$'000	Shares held for share award scheme US\$'000	Translation reserve US\$'000	Employee share-based compensation reserve US\$'000	Defined benefit obligations remeasurement reserve US\$'000	Hedging reserve US\$'000	Retained profits US\$'000	Total US\$'000	Share of net assets of subsidiaries US\$'000	Total US\$'000
At January 1, 2021 (audited)	673,141	(42,086)	(87,765)	17,411	(19,620)	(80,305)	3,442,229	3,903,005	(98)	3,902,907
Profit for the period	_	_	_	_	_	_	523,604	523,604	98	523,702
Fair value gain on foreign currency forward contracts and										
cross-currency interest rate swaps in hedge accounting	_	_	(0.012)	_	_	75,467	_	75,467	-	75,467
Exchange differences on translation of foreign operations	_	_	(9,813)	_	_	_	_	(9,813)	_	(9,813)
Other comprehensive (loss) income for the period	-	_	(9,813)	_	-	75,467	-	65,654	_	65,654
Total comprehensive (loss) income for the period	-	_	(9,813)	-	-	75,467	523,604	589,258	98	589,356
Shares issued on exercise of options	4,356	_	_	(870)	_	-	_	3,486	_	3,486
Vesting of awarded shares	-	13,584	-	(13,584)	-	-	-	-	-	-
Shares for share award scheme	_	(59,037)	-	-	-	—	_	(59,037)	-	(59,037)
Recognition of share-based payments	_	_	_	22,352	_	_	—	22,352	-	22,352
Final dividend – 2020	_	-	_	_	-	_	(193,488)	(193,488)	-	(193,488)
At June 30, 2021 (unaudited)	677,497	(87,539)	(97,578)	25,309	(19,620)	(4,838)	3,772,345	4,265,576	-	4,265,576
Profit for the period	_	_	_	_	_	-	575,399	575,399	_	575,399
Remeasurement of defined benefit obligations	-	_	-	-	7,459	_	_	7,459	-	7,459
Fair value gain on foreign currency forward contracts and										
cross-currency interest rate swaps in hedge accounting	_	_	-	-	-	88,089	_	88,089	—	88,089
Deferred tax asset on remeasurement of defined benefit obligations	-	-	-	-	380	(1.051)	-	380	-	380
Deferred tax liability on hedging reserve	_	_	(6 120)	—	_	(1,351)	_	(1,351)	_	(1,351)
Exchange differences on translation of foreign operations		_	(6,136)				_	(6,136)	_	(6,136)
Other comprehensive (loss) income for the period	_	_	(6,136)	_	7,839	86,738	_	88,441	_	88,441
Total comprehensive (loss) income for the period	_	_	(6,136)	_	7,839	86,738	575,399	663,840	_	663,840
Shares issued on exercise of options	5,898	-	-	(1,176)	-	-	_	4,722	-	4,722
Vesting of awarded shares	-	4,013	-	(4,013)	-	_	_	-	-	-
Shares for share award scheme	_	(22,214)	-	-	-	_	_	(22,214)	—	(22,214)
Recognition of share-based payments	-	-	-	11,221	-	-		11,221	-	11,221
Interim dividend – 2021	_	_	_	_	_	_	(200,627)	(200,627)		(200,627)
At December 31, 2021 (audited)	683,395	(105,740)	(103,714)	31,341	(11,781)	81,900	4,147,117	4,722,518	-	4,722,518
Profit for the period	-	-	-	-	-	_	577,988	577,988	-	577,988
Remeasurement of defined benefit obligations	-	—	-	-	14,359	_	_	14,359	-	14,359
Fair value gain on foreign currency forward contracts and						20.007		20.007		20.007
cross-currency interest rate swaps in hedge accounting Exchange differences on translation of foreign operations	-	_	(98,840)	-	-	36,297	-	36,297 (98,840)	-	36,297 (98,840)
	-	-			14.250	-	_			
Other comprehensive (loss) income for the period	-	_	(98,840)	_	14,359	36,297	_	(48,184)	_	(48,184)
Total comprehensive (loss) income for the period	-	-	(98,840)	_	14,359	36,297	577,988	529,804	-	529,804
Shares issued on exercise of options	1,212	_	-	(238)	-	-	-	974	-	974
Vesting of awarded shares	-	19,666	-	(19,666)	-	-	-	_	-	_
Shares for share award scheme	-	(6,158)	-		-	-	_	(6,158)	-	(6,158)
Recognition of share-based payments Final dividend – 2021	-	_	_	38,051	-	-	(226 104)	38,051	-	38,051
	-	—	_	_	-	_	(236,104)	(236,104)	-	(236,104)
At June 30, 2022 (unaudited)	684,607	(92,232)	(202,554)	49,488	2,578	118,197	4,489,001	5,049,085	_	5,049,085

## Condensed Consolidated Financial Statements Consolidated Statement of Cash Flows

For the six-month period ended June 30, 2022

Attributable to non-

	June 30 2022 US\$'000 (Unaudited)	June 30 2021 US\$'000 (Unaudited)
Operating Activities		
Profit before taxation	621,467	563,120
Adjustments for:		
Amortization/write-off of intangible assets	57,696	66,622
Depreciation of property, plant and equipment	115,339	88,024
Depreciation of right of use assets	69,175	50,316
Fair value gain on foreign currency forward contracts	(9,097)	(5,555)
Fair value loss (gain) on listed equity securities	4,051	(4,758)
Finance costs	24,118	24,995
Loss (gain) on early termination of leases	44	(693)
(Reversal of impairment loss) impairment loss on trade receivables under		
expected credit loss model	(419)	9,892
Interest income	(12,796)	(16,416)
Loss on disposal of property, plant and equipment	2,225	16,009
Share-based payments expense	38,051	22,352
Share of result of an associate	(901)	(346)
Write down of inventories	51,913	48,144
Operating cash flows before movements in working capital	960,866	861,706
Increase in inventories	(487,681)	(1,299,307)
Increase in trade and other receivables, deposits and prepayments	(392,550)	(608,536)
Decrease in right to returned goods asset	1,955	3,304
Increase in bills receivable	(5,165)	(1,741)
(Increase) decrease in trade receivables from an associate	(7,584)	1,059
Increase in trade and other payables	80,577	827,730
Decrease in refund liabilities from right of return	(1,867)	(5,771)
(Decrease) increase in bills payable	(15,871)	16,102
Increase in warranty provision	13,194	11,334
Decrease in retirement benefit obligations	(6,656)	(4,270)
Net payment for purchase of shares for share award scheme	(6,158)	(59,037)
Cash generated from (used in) operations	133,060	(257,427)
Interest paid	(24,118)	(24,995)
Hong Kong Profits Tax paid	(1,306)	(281)
Overseas tax paid	(48,021)	(40,354)
Hong Kong Profits Tax refunded	41	_
Overseas tax refunded	709	1,667
Net Cash from (used in) Operating Activities	60,365	(321,390)

		June 30	June 30
		2022	2021
		US\$'000	US\$'000
	Note	(Unaudited)	(Unaudited)
Investing Activities			
Acquisition of a subsidiary	16	(37,060)	
Additions to intangible assets		(179,916)	(129,646)
Interest received		12,796	16,416
Proceeds from (payment for) termination of leases		1	(6)
Proceeds from disposal of property, plant and equipment		873	50
Purchase of club membership debenture		_	(1,737)
Purchase of unlisted equity securities		(4,800)	_
Purchase of property, plant and equipment		(229,397)	(245,071)
Net Cash used in Investing Activities		(437,503)	(359,994)
Financing Activities			
Increase in discounted bills with recourse		97	266
Dividends paid		(236,104)	(193,488)
New unsecured borrowings obtained		2,256,109	3,565,834
Proceeds from issue of shares		974	3,486
Repayment of unsecured borrowings		(2,137,061)	(1,916,998)
Repayment of lease liabilities		(66,911)	(42,079)
Net Cash (used in) from Financing Activities		(182,896)	1,417,021
Net (Decrease) Increase in Cash and Cash Equivalents		(560,034)	735,637
Cash and Cash Equivalents at Beginning of the Period		1,874,401	1,533,876
Effect of Foreign Exchange Rate Changes		(40,189)	836
Cash and Cash Equivalents at End of the Period		1,274,178	2,270,349
Analysis of the Balances of Cash and Cash Equivalents			
Represented by:			
Bank balances, deposits and cash		1,274,178	2,270,349
		1,274,178	2,270,349

## **Condensed Consolidated Financial Statements** Notes to the Condensed Consolidated Financial Statements (Unaudited)

#### 1. Basis of preparation

The condensed consolidated financial statements have been prepared in accordance with Hong Kong Accounting Standard 34 ("HKAS 34") "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the applicable disclosure requirements of Appendix 16 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The financial information relating to the year ended December 31, 2021 that is included in these condensed consolidated financial statements as comparative information does not constitute the Company's statutory annual consolidated financial statements for that year but is derived from those financial statements. Further information relating to these statutory financial statements is as follows:

- by section 662(3) of, and Part 3 of Schedule 6 to, the Hong Kong Companies Ordinance.
- under sections 406(2), 407(2) or (3) of the Hong Kong Companies Ordinance.

#### 2. Significant accounting policies

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments which are measured at fair values, as appropriate.

Other than additional accounting policies resulting from application of amendments to Hong Kong Financial Reporting Standard ("HKFRS"), the accounting policies and methods of computation used in the condensed consolidated financial statements for the six-month period ended June 30, 2022 are the same as those presented in the Group's annual financial statements for the year ended December 31, 2021.

#### Application of amendments to HKFRSs

In the current interim period, the Group has applied the following amendments to HKFRSs issued by the HKICPA, for the first time, which are mandatorily effective for the annual periods beginning on or after January 1, 2022 for the preparation of the Group's condensed consolidated financial statements:

Amendments to HKFRS 3 Amendment to HKFRS 16 Amendments to HKAS 16 Amendments to HKAS 37 Amendments to HKFRSs

Except as described below, the application of the amendments to HKFRSs in the current interim period has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

#### Impacts and changes in accounting policies on application of Amendments to HKFRS 3 Reference to the Conceptual Framework

For business combinations in which the acquisition date is on or after January 1, 2022, the identifiable assets acquired and liabilities assumed must meet the definitions of an asset and a liability in the Conceptual Framework for Financial Reporting 2018 issued in June 2018 (the "Conceptual Framework") except for transactions and events within the scope of HKAS 37 Provisions, Contingent Liabilities and Contingent Assets or HK(IFRIC)-Int 21 Levies, in which the Group applies HKAS 37 or HK(IFRIC)-Int 21 instead of the Conceptual Framework to identify the liabilities it has assumed in a business combination. Contingent assets are not recognized.

The Group applies the amendments to business combinations for which the acquisition date is on or after January 1, 2022. The application of the amendments in the current period had no impact on the condensed consolidated financial statements.

• The Company has delivered the financial statements for the year ended December 31, 2021 to the Registrar of Companies as required

 The Company's auditor has reported on those financial statements. The auditor's report was unqualified: did not include a reference to any matters to which the auditor drew attention by way of emphasis without qualifying its report, and did not contain a statement

> Reference to the Conceptual Framework Covid-19-Related Rent Concessions beyond June 30, 2021 Property, Plant and Equipment – Proceeds before Intended Use Onerous Contract – Cost of Fulfilling a Contract Annual Improvements to HKFRSs 2018 - 2020

#### 3. Segment information

The following is an analysis of the Group's revenue and results by reportable and operating segments for the period:

#### For the six-month period ended June 30, 2022

	Power Equipment US\$'000	Floorcare & Cleaning US\$'000	Eliminations US\$'000	Consolidated US\$'000
Segment revenue				
External sales	6,561,632	471,974	_	7,033,606
Inter-segment sales	—	23,601	(23,601)	_
Total segment revenue	6,561,632	495,575	(23,601)	7,033,606

### For the six-month period ended June 30, 2021

	Power Equipment US\$'000	Floorcare & Cleaning US\$'000	Eliminations US\$'000	Consolidated US\$'000
Segment revenue				
External sales	5,819,509	574,240	_	6,393,749
Inter-segment sales	—	5,376	(5,376)	—
Total segment revenue	5,819,509	579,616	(5,376)	6,393,749

Inter-segment sales are charged at prevailing market rates.

		Six-month period ended June 30						
		2022		2021				
	Power	Floorcare		Power	Floorcare			
	Equipment	& Cleaning	Consolidated	Equipment	& Cleaning	Consolidated		
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000		
Segment results	646,060	(13,271)	632,789	564,807	6,794	571,601		
Interest income			12,796			16,416		
Finance costs			(24,118)			(24,995)		
Profit before taxation			621,467			563,022		

Segment results represent the profit earned by each segment without the allocation of interest income and finance costs. This is the measure reported to the executive directors of the Company for the purpose of resources allocation and performance assessment.

No analysis of the Group's assets and liabilities by operating segment is disclosed as they are not regularly provided to the chief operating decision makers for review.

#### 4. Revenue

An analysis of the Group's revenue is as follows:

Sales of goods Commission and royalty income

Revenue from sales of goods is recognized at a point in time. Commission and royalty income is recognized over time. The Group's revenue from external customers by geographical location, determined based on the location of the customers is as follows:

	Six-month period	Six-month period ended June 30	
	2022	2021	
	US\$'000	US\$'000	
North America	5,396,694	4,885,809	
Europe	1,073,687	1,018,637	
Other countries	563,225	489,303	
	7,033,606	6,393,749	

### 5. Taxation charge

Current tax:	
Hong Kong Profits Tax	
Overseas taxation	
Deferred tax	

Hong Kong Profits Tax is calculated at 16.5% on the estimated assessable profits for both periods. Taxation arising in other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

Six-month period ended June 30	
<b>2022</b> 2021	
US\$'000	US\$'000
7,027,920	6,388,877
5,686	4,872
7,033,606	6,393,749

Six-month period ended June 30	
2022 US\$'000	2021 US\$'000
(986)	(324)
(39,952)	(38,320)
(2,541)	(774)
(43,479)	(39,418)

#### 6. Profit for the period

	Six-month period	Six-month period ended June 30	
	2022 US\$'000	2021 US\$'000	
Profit for the period has been arrived at after charging (crediting):			
Amortization of intangible assets	54,057	42,894	
Depreciation of property, plant and equipment	115,339	88,024	
Depreciation of right of use assets	69,175	50,316	
Total depreciation and amortization	238,571	181,234	
Fair value loss (gain) on listed equity securities	4,051	(4,758)	
(Reversal of impairment loss) impairment loss on trade receivables under			
expected credit loss model	(419)	9,892	
Net exchange gain	(8,220)	(13,336)	
Write down of inventories	51,913	48,144	
Staff costs	1,259,653	1,074,459	

#### 7. Dividends

A dividend of HK1 dollar (approximately US12.87 cents) per share with a total of approximately US\$236,104,000 (2021: HK82.00 cents (approximately US10.55 cents) per share with a total of approximately US\$193,488,000) was paid to shareholders as the final dividend for 2021 (2021: final dividend for 2020) on June 17, 2022.

The directors of the Company have determined that an interim dividend of HK95.00 cents (approximately US12.23 cents) per share with a total of approximately US\$224,317,000 (2021: HK85.00 cents (approximately US10.94 cents) per share with a total of approximately US\$200,627,000) will be paid to the shareholders of the Company whose names appear in the Register of Members on September 2, 2022.

#### 8. Earnings per share

The calculation of the basic and diluted earnings per share attributable to Owners of the Company is based on the following data:

	Six-month period ended June 30	
	2022 US\$'000	2021 US\$'000
Earnings for the purposes of basic and diluted earnings per share:		
Profit for the period attributable to Owners of the Company	577,988	523,604
Weighted average number of ordinary shares for the purpose of basic earnings per share Effect of dilutive potential ordinary shares:	1,829,902,444	1,829,504,825
Share options	4,719,816	6,308,946
Share awards	2,158,319	2,579,580
Weighted average number of ordinary shares for the purpose of diluted earnings per share	1,836,780,579	1,838,393,351

#### 9. Additions to property, plant and equipment/intangible assets/right of use assets During the period, the Group spent approximately US\$229,397,000 (for the six-month period ended June 30, 2021: US\$245,071,000) and US\$179,916,000 (for the six-month period ended June 30, 2021: US\$129,646,000) on the acquisition of property, plant and equipment and intangible assets respectively.

During the period, the Group entered into certain new lease agreements for the use of land and buildings, office equipment, furniture and fixtures, plant and machinery and motor vehicles. The Group is required to make periodic payments. On lease commencement, the Group recognized US\$87,233,000 (for the six-month period ended June 30, 2021: US\$97,240,000) of right of use assets and US\$87,233,000 (for the six-month period ended June 30, 2021: US\$97,240,000) lease liabilities.

#### 10. Trade and other receivables/Bills receivable

Trade receivables
Less: Allowances for credit losses

Other receivables

The Group has a policy of allowing credit periods ranging mainly from 30 days to 120 days. The aging analysis of trade receivables, net of allowances for credit losses, presented on the basis of the revenue recognition date, which is usually the invoice date, at the end of the reporting period is as follows:

Age	June 30 2022 US\$'000	December 31 2021 US\$'000
0 to 60 days	1,599,503	1,795,436
61 to 120 days	318,319	22,583
121 days or above	142,631	82,128
Total trade receivables	2,060,453	1,900,147
Other receivables	107,292	122,131
	2,167,745	2,022,278

All the Group's bills receivable at June 30, 2022 are aged within 120 days.

### 11. Trade receivables from an associate

The trade receivables from an associate are aged within 120 days.

June 30 2022 US\$'000	December 31 2021 US\$'000
2,134,640 (74,187)	1,976,060 (75,913)
2,060,453 107,292	1,900,147 122,131
2,167,745	2,022,278

#### 12. Trade and other payables/Bills payable

The aging analysis of trade payables based on the invoice date at the end of the reporting period is as follows:

Age	June 30 2022 US\$'000	December 31 2021 US\$'000
0 to 60 days	1,262,989	1,267,129
61 to 120 days	916,840	672,558
121 days or above	207,475	92,789
Total trade payables	2,387,304	2,032,476
Other payables	1,711,995	2,007,823
Total trade and other payables	4,099,299	4,040,299
Non-current portion of other payables	(33,043)	(48,502)
	4,066,256	3,991,797

All the Group's bills payable at June 30, 2022 are aged within 120 days based on the invoice date.

The other payables mainly represents accruals of various selling, general and administrative expenses of US\$1,519,042,000 (At December 31, 2021: US\$1,731,545,000). The non-current other payables mainly represents accruals of long-term incentive benefits offered to certain management executives of the Group.

#### 13. Unsecured borrowings

During the period, the Group obtained new unsecured borrowings of US\$2,256,109,000 (2021: US\$3,565,834,000) which mainly carry interest at LIBOR. The Group also repaid unsecured borrowings of US\$2,137,061,000 (2021: US\$1,916,998,000).

#### 14. Share capital

	Number	Number of shares		Share capital	
	June 30	June 30 December 31		December 31	
	2022	2021	2022	2021	
			US\$'000	US\$'000	
Ordinary shares					
Issued and fully paid:					
At the beginning of the period/year	1,834,484,441	1,832,620,441	683,395	673,141	
Issue of shares upon exercise of share options	193,500	1,864,000	1,212	10,254	
At the end of the period/year	1,834,677,941	1,834,484,441	684,607	683,395	

#### 15. Fair value measurements of financial instruments

Fair value of the Group's financial assets and financial liabilities are measured on a recurring basis.

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation technique(s) and inputs used), as well as the level of the fair value hierarchy into which the fair value measurements are categorized (Levels 1 to 3) based on the degree to which the inputs to the fair value measurements are observable.

- Level 1: fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: fair value measurements are those derived from inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

#### 15. Fair value measurements of financial instruments (continued)

Financial assets/financial liabilities		Fair val	ue as at	Fair value hierarchy	Valuation techniques and key inputs
		June 30, 2022	December 31, 2021		
1)	Acquisition right of certain property, plant and equipment classified as derivative financial instruments in the consolidated statement of financial position	Acquisition right of certain property, plant and equipment: US\$8,302,000	Acquisition right of certain property, plant and equipment: US\$8,302,000	Level 2	Measured at the fair value of the land and buildings associated with the acquisition right which is based on a valuation by third party independent valuer at the end of the financial year.
2)	Foreign currency forward contracts classified as derivative financial instruments in the consolidated statement of financial position	Assets – US\$151,693,000; and Liabilities – US\$31,851,000	Assets – US\$93,554,000; and Liabilities – US\$1,885,000	Level 2	Discounted cash flow Future cash flows are estimated based on forward exchange rates (from observable forward exchange rates and yield curves at the end of the reporting period) and contracted forward rates, discounted at a rate that reflects the credit risk of various counterparties.
3)	Listed equity securities classified as financial assets at fair value through profit or loss ("FVTPL") in the consolidated statement of financial position	Listed shares: US\$12,221,000	Listed shares: US\$16,272,000	Level 1	Quoted bid prices in an active market.
4)	Other financial assets classified as financial assets at FVTPL in the consolidated statement of financial position	Club membership debentures: US\$4,914,000	Club membership debentures: US\$4,914,000	Level 2	The fair value was arrived at with reference to recent transaction prices for similar comparables with similar characteristics.
		Unlisted equity securities: US\$4,800,000	Unlisted equity securities: Nil	Level 2	The fair value was arrived at with reference to the latest purchase price per share arising on subscribing for the shares in private market.
		Other: US\$45,000	Other: US\$45,000	Level 2	The fair value was arrived at with reference to recent transaction prices for similar comparables with similar characteristics.
5)	Cross-currency interest rate swaps classified as derivative financial instruments in the consolidated statement of financial position	Assets – US\$15,364,000; and Liabilities – Nil	Assets – Nil; and Liabilities – US\$6,397,000	Level 2	Measured at the present value of future cash flows estimated and discounted based on the applicable yield curves derived from quoted interest rates and foreign exchange rates between US\$ and EUR, which is observable at the end of the reporting period.

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortized cost in the condensed consolidated financial statements approximate their fair values.

#### 16. Acquisition of a subsidiary

In January 2022, the Group acquired 100% equity interest in C4 Carbides Limited ("C4") from independent third parties for a cash consideration of approximately US\$39,589,000. C4's business was acquired so as to continue the expansion of the Group's power equipment business. C4 is engaged in the manufacture and sale of saw blades and is included in the Power Equipment segment.

	Fair value US\$'000
Net Assets Acquired	
Property, plant and equipment	3,200
Right of use assets	1,712
Intangible assets	2,015
Inventories	4,797
Trade and other receivables	7,639
Bank balances and cash	2,529
Trade and other payables	(5,034)
Lease liabilities	(1,876)
Tax payable	(122)
Deferred tax liabilities	(376)
Goodwill arising on acquisition of C4	25,105
Total consideration	39,589
Net cash outflow arising on acquisition:	
Total consideration	39,589
Less: Bank balances and cash acquired	(2,529)
Net outflow of cash and cash equivalents in respect of the acquisition of C4	37,060

Intangible assets of US\$2,015,000 and goodwill of US\$25,105,000 arose on the acquisition of C4's business from patents and the anticipated profitability arising from new product synergies and cost savings within the Power Equipment segment.

The fair value and contractual amounts of trade and other receivables at the date of acquisition amounted to US\$7,639,000. All amount are expected to be collected.

The acquisition-related costs are insignificant. They have been excluded from the consideration transferred and have been recognized as an expense in the current year.

The business acquired contributed approximately US\$9,575,000 to the Group's revenue, and approximately US\$129,000 increase in the Group's profit before taxation for the period between the date of acquisition and the reporting date as at June 30, 2022.

The revenue and profit or loss of C4 for the current reporting period as though the date of acquisition has been as of the beginning of the annual reporting period is not presented as it was impracticable to obtain various financial information in C4's operations prior to the acquisition.

#### 17. Capital commitments

	June 30	December 31
	2022	2021
	US\$'000	US\$'000
Capital expenditure in respect of the acquisition of property, plant and equipment and equity interests in subsidiaries contracted for but not provided in the condensed		
consolidated financial statements	373,181	235,174

## **Corporate Governance and Other Information**

#### **Directors' and Chief Executive's Interests**

As at June 30, 2022, the interests and short positions of the directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which have been notified to the Company pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which any such director or chief executive was taken or deemed to have under such provisions of the SFO) or as recorded in the register required to be kept under section 352 of the SFO or otherwise notified to the Company and The Stock Exchange of Hong Kong Limited pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") were as follows:

Name of directors	Capacity/ Nature of interests	Interests in shares (other than pursuant to equity derivatives) <sup>(1)</sup>	Interests in underlying shares pursuant to equity derivatives <sup>(1)</sup>	Total interests in shares/ underlying shares	Approximate aggregate percentage of interests
Mr Horst Julius Pudwill	Beneficial owner	146,309,000(2)	55,500	363,284,294	19.80%
	Interests of spouse	760,000	-		
	Interests of controlled corporation	216,159,794(3)	-		
Mr Stephan Horst Pudwill	Beneficial owner	5,159,500(4)	5,750,000	44,917,000	2.45%
	Beneficiary of a trust	34,007,500(5)	-		
Mr Joseph Galli Jr	Beneficial owner	16,806,000(6)	-	16,806,000	0.92%
Mr Kin Wah Chan	Beneficial owner	691,000(7)	4,450,000	5,141,000	0.28%
Mr Chi Chung Chan	Beneficial owner	1,050,000(8)	4,750,000	5,800,000	0.32%
Prof Roy Chi Ping Chung GBS BBS JP	Beneficial owner	49,178,448(9)	426,000	86,679,478	4.72%
	Interests of controlled corporation	37,075,030(10)	) —		
Mr Camille Jojo	Beneficial owner	203,000(11)	226,000	429,000	0.02%
Mr Peter David Sullivan	Beneficial owner	519,500(12)	79,000	598,500	0.03%
Mr Johannes-Gerhard Hesse	Beneficial owner	22,500(13)	411,000	433,500	0.02%
Mr Robert Hinman Getz	Beneficial owner	68,174(14)	154,000	222,174	0.01%
Ms Virginia Davis Wilmerding	Beneficial owner	12,500(15)	29,500	42,000	0.00%

#### Notes

(1) Interests in shares and underlying shares stated above represent long positions of the Company.

The interests of the directors of the Company in the underlying shares pursuant to equity derivatives, which were held as beneficial owner, represent share options granted to them respectively pursuant to the share option schemes adopted by the Company, details of which are separately disclosed in the section headed "Share Options" below. These share options are physically settled and unlisted.

- (3) These shares were held by the following companies in which Mr Horst Julius Pudwill has a beneficial interest:

Sunning Inc.

Cordless Industries Company Limited \*

(2) These included Mr Horst Julius Pudwill's interests in 300,000 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Horst Julius Pudwill's awarded shares are set out in the section headed "Share Award Scheme" below.

No. of shares
179,084,764
37,075,030
216,159,794

Directors' and Chief Executive's Interests (continued) Notes: (continued)	Share Options The following tables disc	lose movement	s in the Con	npany's shar	e options du	uring the six-	month perio	od ended Ju	ne 30, 2022:
(4) These included Mr Stephan Horst Pudwill's interests in 50,000 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Stephan Horst Pudwill's awarded shares are set out in the section headed "Share Award Scheme" below.		Date of share options	Share option scheme	Outstanding at beginning	Granted during the	Exercised during the	Lapsed during the	Outstanding at end of	Subscription
(5) These shares were held by a trust of which Mr Stephan Horst Pudwill is one of the beneficiaries.	Share option holders	granted	category	of the period	period	period	period	the period	price Exercise period
(6) These included Mr Joseph Galli Jr's interests in 4,000,000 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022; 2,000,000 awarded shares of which were agreed to be granted to Mr Galli in the year between 2023 to 2024 in two equal tranches (i.e. 1,000,000 awarded shares each year) provided the Company meets certain performance criteria; and the agreement for the 4,000,000 shares might be granted subject to, inter	Directors								HK\$
alia, the achievement of performance criteria for the years between 2023 to 2026. Details of Mr Joseph Galli Jr's awarded shares are set out in the section headed "Share Award Scheme" below.	Mr Horst Julius Pudwill	22.12.2020 30.12.2021	E	47,000 32,000	-	(23,500)	-	23,500 32,000	105.500 22.12.2021 – 21.12.2030 154.900 30.12.2022 – 29.12.2031
(7) These included Mr Kin Wah Chan's interests in 50,000 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Kin Wah Chan's awarded shares are set out in the section headed "Share Award Scheme" below.	Mr Stephan Horst Pudwill	20.3.2014	D	750,000 250.000	-	-	-	750,000	21.600 20.3.2015 - 19.3.2024
(8) These included Mr Chi Chung Chan's interests in 50,000 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Chi Chung Chan's awarded shares are set out in the section headed "Share Award Scheme" below.		11.9.2015 17.3.2017	D	250,000 500,000 250.000	-	-	-	250,000 500,000	29.650 11.9.2016 - 10.9.2025 32.100 17.3.2018 - 16.3.2027
(9) These included Prof Roy Chi Ping Chung GBS BBS JP's interests in 17,500 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Prof Roy Chi Ping Chung GBS BBS JP's awarded shares are set out in the section headed "Share Award Scheme" below.		14.3.2018 20.5.2019 15.5.2020	E	250,000 500,000 500,000	-	-	-	250,000 500,000 500.000	47.900 14.3.2019 – 13.3.2028 51.080 20.5.2020 – 19.5.2029 65.250 15.5.2021 – 14.5.2030
<ul> <li>(10) These shares were held by Cordless Industries Company Limited* in which Prof Roy Chi Ping Chung GBS BBS JP has a beneficial interest.</li> <li>* Cordless Industries Company Limited is owned as to 70% by Mr Horst Julius Pudwill and as to 30% by Prof Roy Chi Ping Chung GBS BBS JP.</li> </ul>		22.12.2020	E	2,000,000	-	-	-	2,000,000	105.500 22.12.2021 - 21.12.2030
		30.12.2021	E	1,000,000	-	-	-	1,000,000	154.900 30.12.2022 - 29.12.2031
(11) These included Mr Camille Jojo's interests in 17,500 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Camille Jojo's awarded shares are set out in the section headed "Share Award Scheme" below.	Mr Kin Wah Chan	17.3.2017 14.3.2018	E	200,000 250,000	-	-	-	200,000 250,000	32.100 17.3.2018 – 16.3.2027 47.900 14.3.2019 – 13.3.2028
(12) These included Mr Peter David Sullivan's interests in 17,500 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Peter David Sullivan's awarded shares are set out in the section headed "Share Award Scheme" below.		20.5.2019 15.5.2020	E	500,000 500,000	-	-	-	500,000 500,000	51.080 20.5.2020 – 19.5.2029 65.250 15.5.2021 – 14.5.2030
(13) These included Mr Johannes-Gerhard Hesse's interests in 17,500 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Johannes-Gerhard Hesse's awarded shares are set out in the section headed "Share Award Scheme" below.		22.12.2020 30.12.2021	E	2,000,000 1,000,000	-	-	-	2,000,000 1,000,000	105.500 22.12.2021 - 21.12.2030 154.900 30.12.2022 - 29.12.2031
(14) These included Mr Robert Hinman Getz's interests in 17,500 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Mr Robert Hinman Getz's awarded shares are set out in the section headed "Share Award Scheme" below.	Mr Chi Chung Chan	17.3.2017 14.3.2018	D	500,000 250.000	-	-	-	500,000 250.000	32.100 17.3.2018 – 16.3.2027 47.900 14.3.2019 – 13.3.2028
(15) These included Ms Virigina Davis Wilmerding's interests in 12,500 awarded shares which remained unvested under the share award schemes of the Company as of June 30, 2022. Details of Ms Virigina Davis Wilmerding's awarded shares are set out in the section headed "Share Award Scheme" below.		20.5.2019 15.5.2020	Ē	500,000 500,000	-	-	-	500,000 500,000	51.080 20.5.2020 – 19.5.2029 65.250 15.5.2021 – 14.5.2030
Save as disclosed above, none of the directors and the chief executive of the Company was interested or had any short position in any shares, underlying shares or debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) as at		22.12.2020	E	2,000,000	-	-	-	2,000,000	105.500 22.12.2021 - 21.12.2030 154.900 30.12.2022 - 29.12.2031
June 30, 2022.	Prof Roy Chi Ping Chung GBS BBS JP	11.9.2015	D	150.000	_	(150.000)	_		29.650 11.9.2016 - 10.9.2025
		17.3.2017	D	150,000	-	-	-	150,000	32.100 17.3.2018 - 16.3.2027
		14.3.2018	E	100,000	-	-	-	100,000	47.900 14.3.2019 - 13.3.2028
		20.5.2019	E	97,000	-	-	-	97,000	51.080 20.5.2020 - 19.5.2029
		22.12.2020	E	47,000	-	-	-	47,000	105.500 22.12.2021 - 21.12.2030
		30.12.2021	Ľ	32,000	-	-	-	32,000	154.900 30.12.2022 - 29.12.2031
	Mr Camille Jojo	14.3.2018	E	50,000	-	-	-	50,000	47.900 14.3.2019 - 13.3.2028
		20.5.2019	Ł	97,000	-	-	-	97,000	51.080 20.5.2020 - 19.5.2029
		22.12.2020	E	47,000 32,000	-	-	-	47,000 32,000	105.500 22.12.2021 - 21.12.2030 154.900 30.12.2022 - 29.12.2031
		30.12.2021	Ĺ	32,000	-	-	-	32,000	134.300 30.12.2022 - 23.12.2031

#### Share Options (continued)

Share option holders	Date of share options granted	Share option scheme category	Outstanding at beginning of the period	Granted during the period	Exercised during the period	Lapsed during the period	Outstanding at end of the period	Subscription price HK\$	Exercise perioc
Directors (continued)									
Mr Peter David Sullivan	22.12.2020	E	47,000	-	-	-	47,000	105.500	22.12.2021 - 21.12.2030
	30.12.2021	E	32,000	-	-	-	32,000	154.900	30.12.2022 - 29.12.2031
Mr Johannes-Gerhard Hesse	19.6.2017	E	135,000	-	-	-	135,000	36.300	19.6.2018 - 18.6.2027
	14.3.2018	E	100,000	-	-	-	100,000	47.900	14.3.2019 - 13.3.2028
	20.5.2019	E	97,000	-	-	-	97,000	51.080	20.5.2020 - 19.5.2029
	22.12.2020	E	47,000	-	-	-	47,000	105.500	22.12.2021 - 21.12.2030
	30.12.2021	E	32,000	-	-	-	32,000	154.900	30.12.2022 - 29.12.2031
Mr Robert Hinman Getz	15.5.2020	E	75,000	-	-	-	75,000	65.250	15.5.2021 - 14.5.2030
	22.12.2020	E	47,000	-	-	-	47,000	105.500	22.12.2021 - 21.12.2030
	30.12.2021	E	32,000	-	-	-	32,000	154.900	30.12.2022 - 29.12.2031
Ms Virginia Davis Wilmerding	19.8.2021	E	29,500	-	-	-	29,500	167.200	19.8.2022 - 18.8.2031
Total for directors			16,504,500	-	(173,500)	-	16,331,000		
Employees	17.3.2017	D	110,000	-	(20,000)	_	90,000	32.100	17.3.2018 - 16.3.2027
	19.6.2017	E	100,000	-	-	-	100,000	36.300	19.6.2018 - 18.6.2027
	14.3.2018	E	150,000	-	_	-	150,000	47.900	14.3.2019 - 13.3.2028
	20.5.2019	E	194,000	-	_	-	194,000	51.080	20.5.2020 - 19.5.2029
	22.12.2020	E	94,000	-	_	-	94,000	105.500	22.12.2021 - 21.12.2030
Total for employees			648,000	-	(20,000)	-	628,000		
Total for all categories			17,152,500	_	(193,500)	-	16,959,000		

Notes:

(1) Scheme D was the share option scheme adopted by the Company on May 29, 2007 and expired on May 28, 2017, though its provisions shall remain in full force and effect in all other respects. Following the expiry of Scheme D, Scheme E was adopted on May 19, 2017 and will expire on May 18, 2027.

(2) The share options are vested in parts over 1 to 3 years from the date of grant. No option was granted during the period.

- (3) The weighted average closing price of the Company's shares immediately before various dates during the period on which the share options were exercised was HK\$87.96.
- (4) The Group recognized a total expense of US\$7,783,000 for the six-month period ended June 30, 2022 in relation to share options granted by the Company.
- (5) The Company had 16,959,000 share options outstanding, which represented approximately 0.92% of the issued share capital of the Company as at June 30, 2022. No option was cancelled and no share option was lapsed during the period.
- (6) The total number of shares available for issue in respect of which options may be granted under Scheme D is 117,281,565 shares, which represented approximately 6.39% of the issued shares of the Company as at June 30, 2022. The total number of shares available for issue in respect of which options may be granted under Scheme E is 168,012,694 shares, which represented approximately 9.16% of the issued shares of the Company as at June 30, 2022.

#### Arrangements to Purchase Shares or Debentures

Other than as disclosed above and for satisfying the awarded shares granted under the Company's share award schemes (details of which are set out in this Interim Report), at no time during the period was the Company, or any of its subsidiaries, a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate and neither the directors or the chief executive, nor any of their spouses or children under the age of 18, had any right to subscribe for the securities of the Company, or had exercised any such right.

#### Director's Interests in Transactions, Arrangements and Contracts of Significance

No transactions, arrangements and contracts of significance, to which the Company, or any of its subsidiaries, was a party and in which a director or a connected entity of a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the period or at any time during the period.

#### **Directors' Indemnities**

Pursuant to the Company's Articles of Association, every director of the Company shall be entitled to be indemnified out of the assets and profits of the Company against all losses or liabilities (to the fullest extent permitted by the Companies Ordinance) which he/she may sustain or incur in or about the execution of the duties of his/her office. The Company has arranged appropriate directors' and officers' liability insurance coverage for the directors and officers of the Company.

#### Management Contracts

No contracts concerning the management and administration of the whole or any substantial part of the business of the Group were entered into or existed during the period.

#### Equity-linked Agreements

Other than as disclosed above and for satisfying the awarded shares granted under the Company's share award schemes (details of which are set out in this Interim Report), the Group has not entered into any equity-linked agreements during the period.

#### Share Award Scheme

The Board has adopted two share award schemes, namely the 2008 Share Award Scheme and the 2018 Share Award Scheme. The 2008 Share Award Scheme was adopted on January 9, 2008 (the "2008 Adoption Date") and expired from January 9, 2018 and all awards granted thereunder have been duly vested. Following the expiry of the 2008 Share Award Scheme, the 2018 Share Award Scheme was adopted with effect from January 17, 2018 (the "2018 Adoption Date").

The scheme rules of both the 2008 Share Award Scheme and the 2018 Share Award Scheme are substantially identical and a summary of the principal terms of both schemes is set out below:

Any employee or Director (including, without limitation, any Executive, Non-executive or Independent Non-executive Director) of any member of the Group (the "Eligible Person") will be entitled to participate the schemes. Unless terminated earlier by the Board in accordance with the respective scheme rules, the effective term of each scheme is 10 years commencing on the adoption date of the relevant scheme provided that no contribution to the trust will be made by the Company on or after the 10<sup>th</sup> anniversary date of the adoption date of the relevant scheme. Details of both schemes were announced by the Company on the respective adoption date of the schemes.

The Board may, from time to time, at their absolute discretion select any Eligible Person for participation in any scheme as a selected grantee (the "Selected Grantee") and determine the number of shares to be awarded or make reference to a nominal amount. The relevant number of shares awarded will be purchased by the trustee of the schemes from the market or new shares will be subscribed for by the trustee at the cost of the Company and be held in trust until they are vested. When the Selected Grantee has satisfied all vesting conditions specified by the Board, the trustee will transfer the relevant vested shares together with the income derived therefrom (net of accrued interest) to the Selected Grantee.

The maximum number of shares which can be awarded under each scheme is 10% of the issued share capital of the Company as at the adoption date thereof, and the maximum number of shares which can be awarded under each scheme to a Selected Grantee, at any one time, shall not in aggregate exceed 1% of the issued share capital of the Company as at the adoption date thereof. The total issued share capital of the Company as at the 2008 Adoption Date and the 2018 Adoption Date are 1,501,252,152 shares and 1,835,021,941 shares, respectively.

#### CORPORATE GOVERNANCE AND OTHER INFORMATION

#### Share Award Scheme (continued)

Since the 2018 Adoption Date and up to June 30, 2022, a total of 11,647,500 shares had been awarded under the 2018 Share Award Scheme, representing 0.63% of the issued share capital of the Company as at the 2018 Adoption Date. Recognition of share-based payment expenses under the 2018 Share Award Scheme during the period was US\$30,268,000. During the period ended June 30, 2022, a total of 2,000,000 shares had been awarded under the 2018 Share Award Scheme to one Director of the Company, representing 0.11% of the issued share capital of the Company as at the 2018 Adoption Date. The total payout, including related expenses, amounted to US\$33,512,000. In addition, during the period ended June 30, 2022, 1,641,000 shares were transferred to six Directors and a Selected Grantee upon vesting under the 2018 Share Award Scheme. As at June 30, 2022, details of the awarded shares granted to the Directors of the Company under the 2018 Share Award Scheme were as follows:

			_		Nu	mber of shares	_			
Name of Directors	Date of Award	Share award scheme category	Number of awarded shares	As at January 1, 2022	Awarded during the period	Vested during the period	Lapsed during the period	As at June 30, 2022	Vesting Period	Closing price at the Date of Award
Mr Horst Julius Pudwill	21.3.2018	2018	500,000	125,000	-	(125,000)	-	_	15.3.2019 - 15.3.2022	HK\$47.00
	20.5.2019	2018	300,000	100,000	-	(100,000)	-	-	20.5.2020 - 20.5.2022	HK\$50.20
	21.12.2020	2018	1,000,000	-	-	-	-	-	21.12.2020 - 21.12.2021	HK\$107.00
	30.12.2021	2018	300,000	300,000	-	-	-	300,000	30.12.2022 - 30.12.2023	HK\$154.90
Mr Stephan Horst Pudwill	21.3.2018	2018	50,000	12,500	-	(12,500)	-	-	15.3.2019 - 15.3.2022	HK\$47.00
	21.12.2020	2018	100,000	-	-	-	-	-	21.12.2020 - 21.12.2021	HK\$107.00
	30.12.2021	2018	50,000	50,000	-	-	-	50,000	30.12.2022 - 30.12.2023	HK\$154.90
Mr Joseph Galli Jr (4) (5)	21.3.2018	2018	514,000	128,500	-	(128,500)	-	-	15.3.2019 - 15.3.2022	HK\$47.00
	3.1.2020	2018	1,000,000	1,000,000	-	-	-	1,000,000	On or about 1.1.2025	HK\$64.70
	21.12.2020	2018	1,000,000	-	-	-	-	-	21.12.2020	HK\$107.00
	4.3.2021	2018	1,000,000	-	-	-	-	-	4.3.2021	HK\$121.40
	4.3.2021	2018	1,000,000	1,000,000	-	-	-	1,000,000	On or about 1.1.2025	HK\$121.40
	31.12.2021	2018	1,000,000	1,000,000	-	-	-	1,000,000	On or about 1.1.2025	HK\$155.20
	3.3.2022	2018	1,000,000	-	1,000,000	(1,000,000)	-	-	3.3.2022	HK\$136.10
	3.3.2022	2018	1,000,000	-	1,000,000	-	-	1,000,000	On or about 3.3.2023	HK\$136.10
Mr Kin Wah Chan	21.3.2018	2018	50,000	12,500	-	(12,500)	-	-	15.3.2019 - 15.3.2022	HK\$47.00
	21.12.2020	2018	100,000	-	-	-	-	-	21.12.2020 - 21.12.2021	HK\$107.00
	30.12.2021	2018	50,000	50,000	-	-	-	50,000	30.12.2022 - 30.12.2023	HK\$154.90
Mr Chi Chung Chan	21.3.2018	2018	50,000	12,500	-	(12,500)	-	-	15.3.2019 - 15.3.2022	HK\$47.00
	21.12.2020	2018	100,000	-	-	-	-	-	21.12.2020 - 21.12.2021	HK\$107.00
	30.12.2021	2018	50,000	50,000	-	-	-	50,000	30.12.2022 - 30.12.2023	HK\$154.90
Prof Roy Chi Ping Chung GBS BBS JP	21.12.2020	2018	10,000	5,000	-	-	-	5,000	21.12.2021 - 21.12.2022	HK\$107.00
	30.12.2021	2018	12,500	12,500	-	-	-	12,500	30.12.2022	HK\$154.90
Mr Camille Jojo	2.1.2019	2018	10,000	-	-	_	_	_	2.1.2019	HK\$41.10
	20.5.2019	2018	150,000	50,000	-	(50,000)	-	-	20.5.2020 - 20.5.2022	HK\$50.20
	3.1.2020	2018	12,500	-	-	-	-	-	3.1.2020	HK\$64.70
	21.12.2020	2018	10,000	5,000	-	-	-	5,000	21.12.2021 - 21.12.2022	HK\$107.00
	31.12.2020	2018	10,500	-	-	-	-	-	31.12.2020	HK\$110.60
	30.12.2021	2018	18,000	12,500	-	-	-	12,500	30.12.2021 - 30.12.2022	HK\$154.90

					Nu					
Name of Directors	Date of Award	Share award scheme category	Number of awarded shares	As at January 1, 2022	Awarded during the period	Vested during the period	Lapsed during the period	As at June 30, 2022	- Vesting Period	Closing price at the Date of Award
Mr Peter David Sullivan	21.12.2020 30.12.2021	2018 2018	10,000 12,500	5,000 12,500	-	-	-	5,000 12,500	21.12.2021 - 21.12.2022 30.12.2022	HK\$107.00 HK\$154.90
Mr Johannes-Gerhard Hesse	21.12.2020 30.12.2021	2018 2018	10,000 12,500	5,000 12,500	-	-	-	5,000 12,500	21.12.2021 - 21.12.2022 30.12.2022	HK\$107.00 HK\$154.90
Mr Robert Hinman Getz	21.12.2020 30.12.2021	2018 2018	10,000 12,500	5,000 12,500	-	-	-	5,000 12,500	21.12.2021 - 21.12.2022 30.12.2022	HK\$107.00 HK\$154.90
Ms Virginia Davis Wilmerding	30.12.2021	2018	12,500	12,500	-	-	-	12,500	30.12.2022	HK\$154.90
Total			10,527,500	3,991,000	2,000,000	(1,441,000)	_	4,550,000		

Notes:

- (1) All the awarded shares are purchased from the market.
- 2018 Share Award Scheme.
- are not included.
- disclosed above are not included.

#### Substantial Shareholders' Interests

As at June 30, 2022, the interests and short positions of the following persons, other than directors and chief executive of the Company, in the shares, underlying shares and debentures of the Company which have been disclosed to the Company pursuant to Divisions 2 and 3 of Part XV of the SFO have been recorded in the register kept by the Company pursuant to section 336 of the SFO:

#### Name

JPMorgan Chase & Co. (1)

The Bank of New York Mellon Corporation (2)

\* (L/S/LP) represents (Long position/Short position/Lending pool)

(2) At the end of the period, the average fair value per share is HK\$92.05. The average fair value of the awarded shares is based on the average purchase cost.

(3) During the reporting period, a total of 500,000 shares were purchased at an aggregate consideration of US\$6,158,000 for satisfying the awards granted pursuant to the

(4) As to the agreement for the separate 5,000,000 awarded shares to be granted to Mr Joseph Galli Jr between 2020 to 2024 in five equal tranches (i.e. 1,000,000 awarded shares per year) provided the Company meets certain performance criteria each year, the first, second and third tranches of 1,000,000 shares each were awarded to Mr Galli on January 3, 2020, March 4, 2021 and December 31, 2021 respectively. Details of the remaining 2,000,000 awarded shares to be granted as disclosed above

(5) As to the agreement for the 4,000,000 shares might be granted subject to, inter alia, the achievement of performance criteria for the years between 2023 to 2026 as

Total interests in shares	(L/S/LP)*	Approximate aggregate percentage of interests
145,685,696	(L)	7.94%
6,653,877	(S)	0.36%
50,964,254	(LP)	2.78%
91,822,534	(L)	5.00%
35,813,385	(S)	1.95%
53,690,030	(LP)	2.93%

#### Substantial Shareholders' Interests (continued)

#### Notes

(1) The following is a breakdown of the interests in shares in the Company held by JPMorgan Chase & Co.:

			Tota	I interests in share	S	
Name	Remarks	Direct interests	(L/S/LP)*	Deemed interests	(L/S/LP)*	Approximate percentage of interests
JPMorgan Chase & Co.	(1a)	_	_	145,685,696	(L)	7.94%
-		_	-	6,653,877	(S)	0.36%
		_	_	50,964,254	(LP)	2.78%
China International Fund Management Co., Ltd.	(1b)	130,000	(L)	_	_	0.01%
JPMorgan Asset Management (Taiwan) Limited	(1b)	355,500	(L)	_	_	0.02%
J.P. Morgan SE	(1b)	3,000	(L)	_	_	0.00%
J.P. Morgan Securities LLC	(1b)	749,646	(L)	_	_	0.04%
		442,586	(S)	_	_	0.02%
JPMORGAN CHASE BANK, N.A LONDON BRANCH	(1b)	50,964,254	(L)	_	_	2.78%
JPMORGAN ASSET MANAGEMENT (UK) LIMITED	(1b)	6,440,072	(L)	_	_	0.35%
J.P. Morgan Investment Management Inc.	(1b)	60,295,155	(L)	_	_	3.29%
J.P. Morgan Prime Inc.	(1b)	18,500	(L)	_	_	0.00%
-		18,500	(S)	_	_	0.00%
JPMorgan Asset Management (Japan) Limited	(1b)	1,408,700	(L)	_	_	0.08%
J.P. Morgan Trust Company of Delaware	(1b)	87,020	(L)	_	_	0.00%
JPMorgan Chase Bank, National Association	(1b)	6,118,906	(L)	_	_	0.33%
JPMorgan Asset Management (Asia Pacific) Limited	(1b)	10,585,500	(L)	_	_	0.58%
J.P. MORGAN SECURITIES PLC	(1b)	8,529,443	(L)	_	_	0.46%
		6,192,791	(S)	_	_	0.34%
JPMORGAN ASSET MANAGEMENT (UK) LIMITED	(1b)	_	_	130,000	(L)	0.01%
JPMORGAN ASSET MANAGEMENT INTERNATIONAL LIMITED	(1b)	_	_	6,570,072	(L)	0.36%
JPMorgan Asset Management Holdings Inc.	(1b)	_	_	79,214,927	(L)	4.32%
JPMorgan Chase Holdings LLC	(1b)	_	_	80,070,093	(L)	4.36%
		_	_	461,086	(S)	0.03%
JPMorgan Asset Management (Asia) Inc.	(1b)	_	_	12,349,700	(L)	0.67%
J.P. Morgan International Finance Limited	(1b)	_	_	8,532,443	(L)	0.47%
		_	_	6,192,791	(S)	0.34%
JPMorgan Chase Bank, National Association	(1b)	_	_	59,496,697	(L)	3.24%
,		_	_	6,192,791	(S)	0.34%
J.P. Morgan Broker-Dealer Holdings Inc.	(1b)	_	_	768,146	(U)	0.04%
	,	_	_	461,086	(S)	0.03%
J.P. Morgan Securities LLC	(1b)	_	_	18,500	(U)	0.00%
<b>.</b>	/	_	_	18,500	(S)	0.00%
J.P. Morgan Equity Holdings, Inc.	(1b)	_	_	87,020	(U)	0.00%
J.P. MORGAN CAPITAL HOLDINGS LIMITED	(1b)	_	_	8,529,443	(L)	0.46%
	(10)	_	-	6,192,791	(S)	0.34%

#### Remarks:

- JPMorgan Chase & Co. was deemed to be interested in the shares held by these subsidiaries.

(2) The following is a breakdown of the interest in shares in the Company held by The Bank of New York Mellon Corporation:

#### Name

The Bank of New York Mellon Corporation

The Bank of New York Mellon

BNY Mellon, National Association B.N.Y. Holdings (Delaware) Corporation BNY Mellon Trust of Delaware

#### Remarks:

- the shares held by these subsidiaries.

Save as disclosed above, no other person was interested in or had a short position in the shares, underlying shares and debentures of the Company which would fall to be disclosed to the Company under Divisions 2 and 3 of the Part XV of the SFO as at June 30, 2022.

#### Compliance with the Corporate Governance Code of the Listing Rules

The Board has reviewed the Company's corporate governance practices and is satisfied that the Company has complied with all the code provisions of the Corporate Governance Code set out in Appendix 14 of the Listing Rules throughout the six-month period ended June 30, 2022, save that none of the Directors are appointed for a specific term since they are subject to retirement by rotation and re-election in accordance with the Articles of Association of the Company. Under Article 107(A) of the Articles of Association of the Company, one-third of the Board must retire by rotation at each annual general meeting of the Company, and if eligible, offer themselves for re-election.

(1a) JPMorgan Chase & Co. is listed on New York Stock Exchange. The capacity of JPMorgan Chase & Co. in holding the 145,685,696 shares of long position, 6,653,877 shares of short position and 50,964,254 shares of lending pool respectively was as controlled corporation.

(1b) China International Fund Management Co., Ltd., JPMorgan Asset Management (Taiwan) Limited, J.P. Morgan SE, J.P. Morgan Securities LLC, JPMORGAN CHASE BANK, N.A. - LONDON BRANCH, JPMORGAN ASSET MANAGEMENT (UK) LIMITED, J.P. Morgan Investment Management Inc., J.P. Morgan Prime Inc., JPMorgan Asset Management (Japan) Limited, J.P. Morgan Trust Company of Delaware, JPMorgan Chase Bank, National Association, JPMorgan Asset Management (Asia Pacific) Limited, J.P. MORGAN SECURITIES PLC, JPMORGAN ASSET MANAGEMENT (UK) LIMITED, JPMORGAN ASSET MANAGEMENT INTERNATIONAL LIMITED, JPMorgan Asset Management Holdings Inc., JPMorgan Chase Holdings LLC, JPMorgan Asset Management (Asia) Inc., J.P. Morgan International Finance Limited, JPMorgan Chase Bank, National Association, J.P. Morgan Broker-Dealer Holdings Inc., J.P. Morgan Securities LLC, J.P. Morgan Equity Holdings, Inc. and J.P. MORGAN CAPITAL HOLDINGS LIMITED were all directly or indirectly owned by JPMorgan Chase & Co. and by virtue of the SFO,

	Total interests in shares								
Remarks	Direct interests	(L/S/LP)*	Deemed interests	(L/S/LP)*	Approximate percentage of interests				
(2a)	-	_	91,822,534	(L)	5.00%				
	-	-	35,813,385	(S)	1.95%				
	-	-	53,690,030	(LP)	2.93%				
(2b)	91,765,694	(L)	_	-	5.00%				
	35,813,385	(S)	-	_	1.95%				
(2b)	56,415	(L)	-	_	0.00%				
(2b)	-	-	425	(L)	0.00%				
(2b)	425	(L)	-	-	0.00%				

(2a) The Bank of New York Mellon Corporation is listed on New York Stock Exchange. The capacity of The Bank of New York Mellon Corporation in holding the 91,822,534 shares of long position, 35,813,385 shares of short position and 53,690,030 shares of lending pool respectively was as controlled corporation.

(2b) The Bank of New York Mellon, BNY Mellon, National Association, B.N.Y. Holdings (Delaware) Corporation and BNY Mellon Trust of Delaware were all directly or indirectly owned by The Bank of New York Mellon Corporation and by virtue of the SFO, The Bank of New York Mellon Corporation was deemed to be interested in

#### Compliance with the Model Code of the Listing Rules

The provisions of the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 of the Listing Rules (the "Model Code") has been adopted by the Board. In response to the specific enquiries made, all Directors have confirmed that they have fully complied with the required standards as set out in the Model Code during the six-month period ended June 30, 2022.

The Company has also adopted another code of conduct on terms no less onerous than the Model Code that applies to securities transactions of all relevant employees who may be in possession of unpublished price sensitive information in relation to the Company (the "Code for Securities Transactions by Relevant Employees"). During the period, no incident of non-compliance was noted by the Company.

Both the Model Code and the Code for Securities Transactions by Relevant Employees have been published on the Company's website (www.ttigroup.com).

#### **Change in Directors' Emoluments**

The new remuneration framework for Non-executive Directors and Independent Non-executive Directors which has been taken effect from April 1, 2022 (all on a per annum basis):

Board	
– Basic fee (cash)	US\$100,000
Audit Committee	
– Chairman	US\$40,000
– Other members	US\$20,000
Nomination Committee	
– Other members	US\$10,000
Remuneration Committee	
– Chairman	US\$25,000
– Other members	US\$10,000

Ms Virginia Davis Wilmerding, an Independent Non-executive Director, was appointed as member of the Nomination Committee with effect from August 10, 2022. Ms Virginia Davis Wilmerding is entitled to the Nomination Committee fee which has been fixed by the Board.

#### **Review of Accounts**

Disclosure of financial information in this report complies with Appendix 16 of the Listing Rules. The Audit Committee has reviewed this report with the Company's independent auditor, Deloitte Touche Tohmatsu, and the senior management of the Group, the accounting principles and practices adopted by the Group and the internal controls and financial reporting matters. The Board acknowledges its responsibility for the preparation of the accounts of the Group.

#### Purchase, Sales or Redemption of Securities

Other than 500,000 shares of the Company purchased on-market for satisfying the awarded shares granted under the Company's share award schemes (details of which are set out in the "Share Award Scheme" section), neither the Company nor any of its subsidiaries has, during the period, purchased, sold or redeemed any listed securities of the Company.

By order of the Board Horst Julius Pudwill Chairman

Hong Kong August 10, 2022

#### CORPORATE GOVERNANCE AND OTHER INFORMATION

## **Corporate Information**

#### **Board of Directors**

#### Group Executive Directors

Mr Horst Julius Pudwill Chairman

Mr Stephan Horst Pudwill Vice Chairman

Mr Joseph Galli Jr Chief Executive Officer

Mr Patrick Kin Wah Chan Mr Frank Chi Chung Chan

#### Non-executive Directors

Prof Roy Chi Ping Chung GBS BBS JP Mr Camille Jojo

#### Independent Non-executive Directors

Mr Peter David Sullivan Mr Johannes-Gerhard Hesse Mr Robert Hinman Getz Ms Virginia Davis Wilmerding Ms Caroline Christina Kracht

### Financial Calendar 2022

: Final dividend payment for 2021 June 17 June 30 : Six-month interim period end : Announcement of 2022 interim results August 10 : Last day to register for 2022 interim dividend August 31 September 1-2 : Book closure for 2022 interim dividend September 16 : Interim dividend payment for 2022 December 31 : Financial year end

### Investor Relations Contact

Investor Relations and Communications Techtronic Industries Co. Ltd. 29/F, Tower 2 Kowloon Commerce Centre 51 Kwai Cheong Road Kwai Chung, N.T. Hong Kong email: ir@tti.com.hk

### Website

www.ttigroup.com Earnings results, annual/interim reports are available online.

#### Listing Information

The Stock Exchange of Hong Kong Limited Ordinary Shares (stock code: 669) ADR Level 1 Programme (symbol: TTNDY)

### Share Registrar and Transfer Office

Tricor Secretaries Limited 17/F, Far East Finance Centre 16 Harcourt Road Hong Kong Tel: (852) 2980 1888

#### **ADR Depositary**

**BNY Mellon** 

#### **Principal Bankers**

Bank of America, N.A. Bank of China Group The Hongkong and Shanghai Banking Corporation Limited Standard Chartered Bank Citibank N.A. MUFG Bank, Ltd. Mizuho Bank, Ltd., Hong Kong Branch

#### Solicitors

Vincent T.K. Cheung, Yap & Co.

#### Auditor

Deloitte Touche Tohmatsu Registered Public Interest Entity Auditors

### **Company Secretary**

Ms Veronica Ka Po Ng

#### Trademarks

All trademarks and trade names listed other than AEG and RYOBI are owned by the Group.

AEG is a registered trademark of AB Electrolux (publ.), and is used under license.

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